

In light of the current public health crisis and the Federal, State and County Emergency Declarations, and in accord with the provisions of Sec. 610.020, RSMo., the Board of Aldermen recognizes that it would be dangerous and impractical, if not impossible, for its meeting to be physically accessible to the public. The Board also recognizes the need for the public's business to be attended to in order to protect the public health, safety and welfare. In order to balance both the need for continuity of government and protection of the health and safety of our residents, business persons and employees, this meeting of the Board of Aldermen will not be open to public attendance in person. The meeting will be accessible by the public in real time ONLY by following the instructions in the box below.

You are invited to a Zoom webinar.

When: June 18, 2021 **4:00** PM

Topic: BOA Strategic Discussion Session

Please click this URL to join. <https://us02web.zoom.us/j/88497620257>

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Persons interested in making their views known on any matter on the agenda should send an email with their comments to the City Clerk at jfrazier@claytonmo.gov. All comments received will be distributed to the entire Board before the meeting.

Thank you for your understanding and patience as we all try to get through these
difficult and dangerous times

City of Clayton
Board of Aldermen Strategic Discussion Session
Friday, June 18, 2021
Virtual Zoom Meeting
4:00 p.m.

AGENDA

1. Five-Year Capital Improvement Plan Recommendations (FY 2022 – FY 2026).

The Board of Aldermen may also hold a closed meeting, with a closed vote and record, as authorized by Section 610.021(1), (2) and (3) Revised Statutes of Missouri, relating to legal issues, real estate and/or personnel, negotiation of a contract pursuant to Section 610.021(12) RSMO., and/or proprietary information pursuant to Section 610.021(15).

Agenda topics may be added or deleted at any time prior to the Board of Aldermen meeting without further notice. To inquire about the status of agenda topics, call 290.8469. Individuals who require an accommodation (i.e., sign language, interpreter, listening devices, etc.) to participate in the meeting should contact the City Clerk at 290.8469 or Relay Missouri at 1.800.735.2966 (TDD) at least two working days prior to the meeting.



TO: Mayor and Board of Aldermen

FROM: David Gipson, City Manager
Janet Watson, Director of Finance & Administration

DATE: June 14, 2021

RE: Five-Year Capital Improvement Plan Recommendations (FY 2022 – FY 2026)

At the Discussion Session on June 18, 2021 we will discuss staff's recommendations for the Capital Improvement Plan for the next 5 years. Your review at this meeting will provide the information to include in the upcoming proposed budget.

This plan does not yet include any funds related to the August 3 property tax ballot issue, nor are we currently including the issuance of any new debt to support capital projects.

The attached documents for our discussion include the following:

- 1) Overview of Capital Improvements Program and 5-Year Plan
- 2) Summary of the Project Ranking System
- 3) Fund Projections and Recommended Projects
 - Capital Fund
 - 2014 Bond Construction Fund
- 4) Unfunded Project List
- 5) Unfunded Projects which Require Debt Issuance (For information and discussion only)



Capital Improvements Program

The Capital Improvements Program (CIP) allocates existing funds and anticipated revenue to rehabilitate, restore, improve, and increase the City's capital facilities. This program supports the design and the construction of a wide range of infrastructure improvement projects and other significant capital infrastructure investments. Projects include the development of park land and park amenities; the improvement of recreational facilities; improvement and replacement of City streets and sidewalks; and the construction and renovation of City facilities.

The resources supporting the program are derived from various sources, including a one-half cent local sales tax for capital improvements; a one-half cent local sales tax for parks and storm water improvements; a one and a half cent use tax; the City's portion of the St. Louis County road & bridge tax; interest income on investments; federal, state and local grants; donations; bond proceeds; and the sale of City property.

The City maintains a Capital Improvements Program (CIP) Ranking System. The ranking system helps guide City staff and elected officials in capital improvement decision-making and budgeting.

Each fiscal year, City staff will assign a rank to all capital improvement requests across department lines. The system contains eight weighted criteria as described in the attached summary of the ranking system. Those scores appear for each project.

Staff from each department submitting projects for consideration in the 5-Year Capital Projects Plan score their own projects, and a subcommittee reviews these scores to assure consistency in ranking. Then a CIP Committee made up of the Department Directors and other staff involved in capital projects meet to review the results, develop various funding scenarios, and finalize funding recommendations. The committee recommendations are then reported to the City Manager for review and submission to the Mayor and Board of Aldermen for ultimate approval.

The City budgets all CIP projects in the Capital Improvement Fund and the Bond Construction Funds. This allows for a more streamlined capital improvements budgeting process.

Overview of the Five-Year Capital Improvements Plan (Fiscal Years 2022 – 2026)

For the last several years, it has not always been possible to meet the City's capital needs using current revenues, although this is preferred. This constraint was the result of ongoing debt payments; support of a sinking fund for large equipment; and competing project needs due to aging infrastructure and the desire to enhance parks and recreation facilities. The attached five-year Capital Plan does not include additional major project debt service or new revenue related to the online sales tax that begins in FY24.

In 2021, several projects will be completed including resurfacing of Brentwood Boulevard, exterior improvements to the 10 S. Brentwood building and Maryland Avenue resurfacing. Work continues to progress on the microsurfacing of Claverach/Wydown and Forsyth/N. Meramec, Shaw Park playground replacements and the design of the Central Business District phase 1 of resurfacing.

Projects starting in 2022 include extension of street lighting on Linden Avenue; the Bike/Pedestrian and Parks Master Plans; improvements to the Police Department training room; Maryland Avenue park development, Shaw Park service road repairs; microsurfacing of Old Town, Skinker Heights, Hi-Pointe, DeMun, and Northmoor Park; and continuing improvements to sidewalks and curbs. The plan also includes the demolition of the Ice Rink and relocation of the park electrical system.

The following projects are included in the future five-year plan: resurfacing the second phase of the Central Business District; continued microsurfacing projects; the Planning Department lobby renovation and security upgrade; several park improvements including the roof at 1 Oak Knoll Park, improvements to the

Oak Knoll pond, enhancing the North and South shelters; and lighting upgrades for Shaw Park and the tennis center.

The projects included in the five-year plan are associated with over \$1.68 million in external grants and donations and over \$2.48 million in bond funding.

The combined fund balance of the Capital Improvement Fund and the bond construction funds is projected to be \$3,220,447 at the end of fiscal year 2026.

Below is a summary of the five-year plan submitted for your review which includes both the Capital Improvement Fund and the 2014 Bond Construction Fund. This latter fund includes approved federal grant funds under the category of Project Related Revenue.

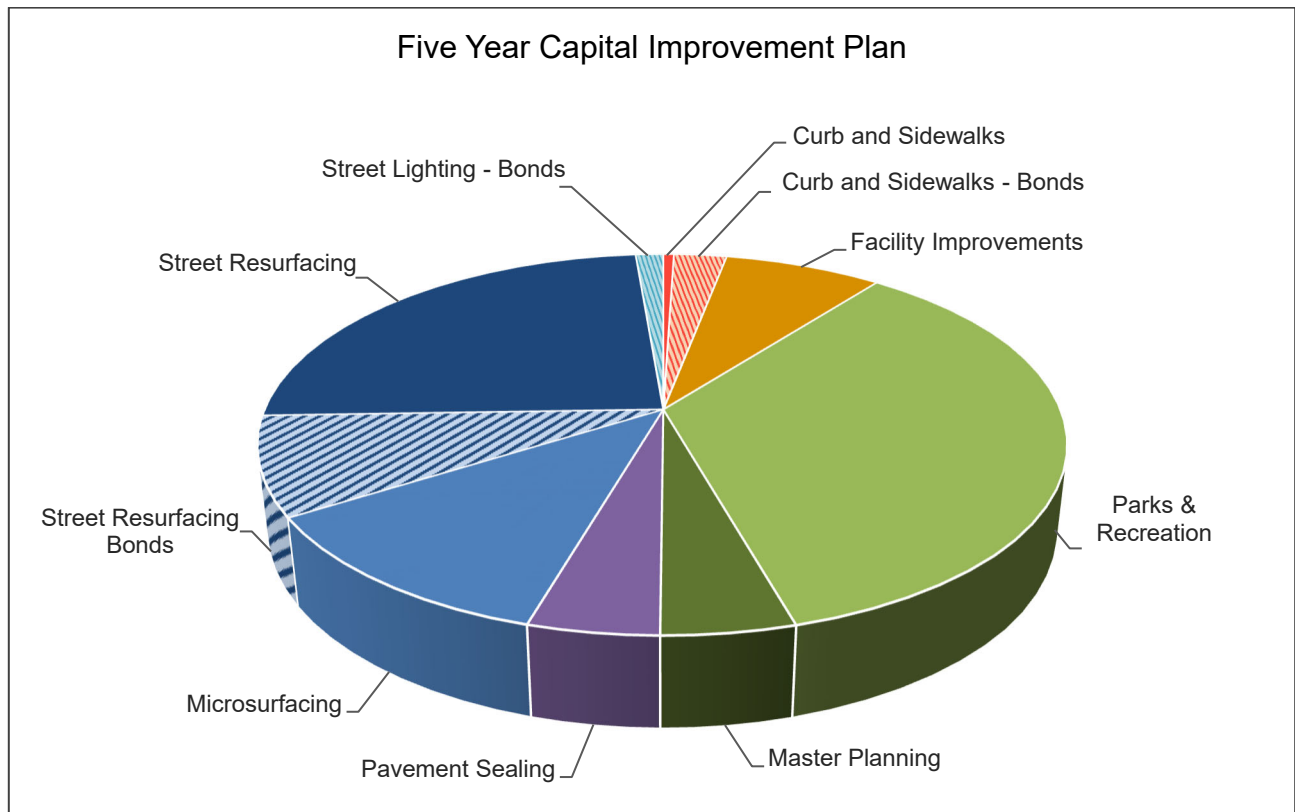
	2022 Proposed	2023 Planning	2024 Planning	2025 Planning	2026 Planning
Sources					
Ongoing Revenue	\$4,240,417	\$4,407,621	\$4,517,002	\$4,612,741	\$4,689,436
Project Related Revenue	1,185,535	20,000	440,000	20,000	20,000
Transfers & Other Revenue	506,214	505,423	503,200	314,543	0
Total Sources	5,932,166	4,933,044	5,460,202	4,947,284	4,709,436
Uses					
Transfers & Debt	4,111,016	4,069,156	4,063,557	3,831,207	3,597,522
Projects	3,989,706	1,380,420	4,052,629	540,000	1,101,910
Total Uses	8,100,721	5,449,576	8,116,186	4,371,207	4,699,432
Ending Fund Balance	\$5,806,882	\$5,290,350	\$2,634,366	\$3,210,443	\$3,220,447

The schedule below provides information regarding the City funds that support the capital plan over the next five years.

Funded Capital Project Costs by Fund					
Fund	2022 Proposed	2023 Planning	2024 Planning	2025 Planning	2026 Planning
Capital Improvement Fund	\$2,536,817	\$1,108,117	\$2,329,600	\$540,000	\$1,101,910
2014 GO Bond Projects Construction	1,452,889	272,303	1,723,029	0	0
Total Funded Expenditures	\$3,989,706	\$1,380,420	\$4,052,629	\$540,000	\$1,101,910

This list of capital projects includes new projects budgeted in 2022 through 2026. It does not include projects that were near completion in 2021 and may have remaining expenditures in 2022 and beyond.

The chart below illustrates project expenditures, by category, per this plan over the next five years.



Capital Improvements and City Planning

The City administers residential surveys to identify the issues that matter most to the citizens. By coupling the results of the survey with the City's performance goals and strategic plan, the City has focused on the capital improvement needs that will provide Clayton residents and visitors with their desired level of services and amenities.

A major component of the City's performance goals is maintaining and improving infrastructure to provide residents and visitors with quality streets, sidewalks, parks and public facilities. City facilities and offerings are evaluated to expand appeal to and participation by all citizens. The City also aims to preserve the quality of pavement maintenance and develop specific plans promoting safe, alternative modes of travel such as pedestrian-friendly streets and walking and biking paths throughout the City.



Capital Improvements Plan

Ranking System Summary

A. Definition

A Capital Improvements Plan (CIP) is a multi-year flexible plan outlining the goals and objectives regarding public facilities for the City of Clayton. The plan includes the development, modernization or replacement of physical infrastructure facilities or specialized equipment. For a project to be defined as a capital project it must exceed \$25,000 in cost, provide at least 5 years of benefit, and be an addition or significant improvement to the City's fixed assets. This process is outlined in the attached CIP Definition Flowchart. Capital improvement projects include: land, buildings, improvements other than buildings, roads, sidewalks, curbs and gutters, alleys, street lights, and traffic lights.

B. Goal

The goal from the development of a 3-year CIP is to establish a plan that outlines the projected infrastructure improvement needs of the City to assist in the planning and budgeting process. This plan will include a summary of the improvements, an estimated cost, a schedule for the improvements, and the source of funding for the project. The CIP will prioritize the identified projects into yearly plans based on areas of emphasis and project rankings. Because the City's goals and resources are constantly changing, this plan is designed to be re-evaluated each year to reaffirm or reprioritize the capital improvement projects. Some projects may remain relatively fixed in their prioritization if substantial outside funding commitments have been made to the projects and accepted by the City.

C. Prioritization

The prioritization of the eligible projects is completed by staff through use of a CIP Ranking System as outlined in the attached chart. Each potential project must first be classified as a CIP project according to the definition above. If the above criteria are met, the project will be given a CIP score and project ranking. Based on this CIP score and project ranking, the projects will be placed into yearly project groups for the next five years. The project categories that make up the CIP Ranking Criteria are also attached.

D. Project Types

After the overall CIP score is assigned to each project, the projects will be realigned based on the project type. These types would include: land acquisition, buildings, improvements other than buildings, pavements, street lights, traffic signals and parks.

E. Funding Limits

On an annual basis, funds for CIP projects will be limited based on the City's fund balances and bonding capabilities. A level of funding for the different project types will eventually be developed in order to determine the annual scope of the CIP. Projects identified in the CIP may be funded by different sources. General obligation (GO) bonds, revenue bonds, certificates of obligation (COs), direct funding out of existing fund balances, joint cooperative efforts with outside entities, grants and

donations are a few of the different options for funding CIP projects. During the City's annual budget process, the projects will be fully analyzed for the source or sources of funding available.

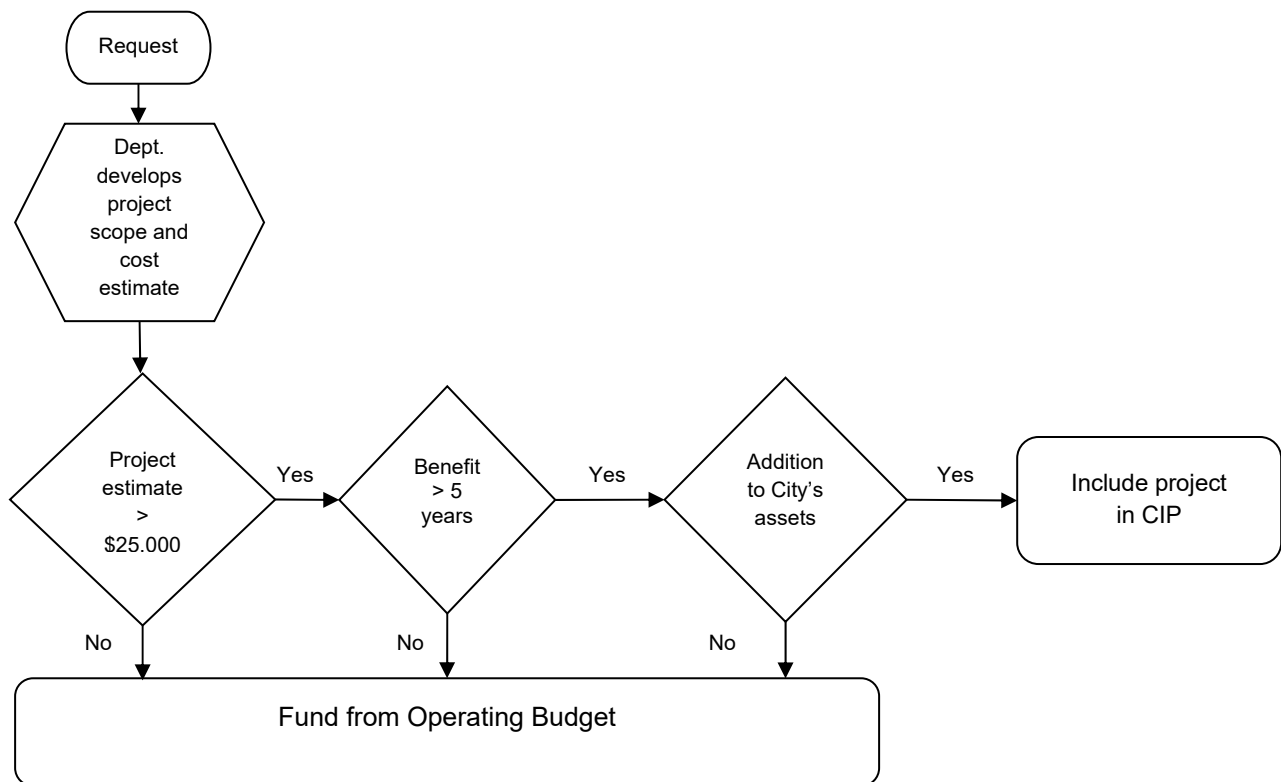
F. Scheduling of Projects

Project schedules will be developed based on the available funding and project ranking. The schedules will determine where each project fits in the 3-year plan. This will be based on the priority of the project, funding availability and how it correlates with other projects included in and out of the CIP.

G. Production of CIP Plan

The final plan will be produced based on the evaluation of the CIP score, project type, funding and schedule. These items will be summarized in a project summary sheet. This will be developed for a 3-year duration. The CIP will be re-evaluated on an annual basis to align growth, needs and budgeting.

CIP Definition Flow Chart



Ranking System

Categories	Category Score	Category Weight	Weighted Score	Total Score
Master Plan (1-5)		2		CIP Score (1 - 80)
Health/Public Safety (1-5)		3		
Infrastructure (1-5)		2		
Regulatory Compliance (1-5)		4		
External Funding (1-5)		2		
Impact on Operational Budget (1-5)		1		
Quality of Life (1-5)		1		
Timing/Location (1-5)		1		

Ranking System Criteria

Project Categories

1) Master Plans – Master Plans are prepared to provide the City of Clayton with a valuable aid for continuing efforts to meet and exceed goals set forth by City departments, advisory boards and commissions, and the citizens at-large. Master Plans include those documents that have been prepared internally to assure consistent adherence to industry best practices, as well as those documents that have been created with the assistance of outside consultants. A component of master planning includes public discussion and/or citizen engagement. The score could be based on answers to the following example questions:

- A. Is the proposed project contained in one or more of the City's Master Plans?
- B. Is the proposed project listed as a high priority, or over time, has it become a high priority of staff, a standing advisory board, or the Board of Aldermen due to an expressed need?
- C. Has the proposed project been fully developed and defined in enough detail so that the specifics are known?
- D. Have adequate public discussion and an appropriate level of citizen engagement around the project transpired, and does there appear to be broad community support?

Scoring Scale

1	2	3	4	5
The project is not part of any Master Plan.	↔	The project is included in a Master Plan, but may not be a high priority or appropriate citizen engagement on the specific proposal has not yet transpired.	↔	The project is included in a Master Plan, is a high priority, and has been well-vetted.

2) Health/Safety – This would include items that would improve the overall health and safety of the community such as bike/jogging trails, new recreation facilities, safer roads, and flood control measures, as well as enhancements to police, fire and emergency medical services. Projects to address employee safety issues, and to proactively manage risk, would also be included. The score could be based on answers to the following example questions:

- A. How would the proposed project impact the health and well-being or safety of Clayton residents and/or employees and how widespread is that potential impact?
- B. What is the degree of seriousness of the health/safety issue that is being addressed through the proposed project?
- C. Does the project help assist the City to respond more effectively and efficiently to emergencies throughout the community?
- D. Does the project address a serious risk or liability issue and to what degree?

Scoring Scale

1	2	3	4	5
The project does not impact the health/ safety of the citizens.	↔	The project addresses a serious health/safety issue that has a limited impact, or addresses a less-serious issue but serves the health/ safety of the broader community.	↔	The project directly addresses a serious health/public safety issue that has a widespread impact.

- 3) Infrastructure** – This item relates to infrastructure needs for the City of Clayton, including sidewalks, streets, lighting, parking facilities, municipal buildings and recreational facilities, to name a few. The score could be based on answers to the following example questions:

- A. Is the infrastructure project needed?
- B. Will the project address an existing facility that is outdated or has exceeded its useful life?
- C. Is the project supported by a life cycle analysis of repair versus replacement?
- D. Does the project extend service to support/promote new growth?
- E. Does the project foster safe and accessible modes of travel?

Scoring Scale

1	2	3	4	5
The level of need for the project is low and it addresses either new or existing infrastructure.	↔	The level of need for the project is moderate and it addresses either new or existing infrastructure. (Maximum score for a new facility.)	↔	The level of need for the project is high; it addresses existing infrastructure; and the ancillary benefits are well-defined.

- 4) Regulatory Compliance** – This includes compliance with regulatory mandates such as Environmental Protection Agency (EPA) directives, the Americans With Disabilities Act, the Manual on Uniform Traffic Control Devices and other County, State and Federal laws. This also includes compliance with self-imposed City ordinances, such as Silver LEED certification for municipal facility construction projects. The score could be based on answers to the following example questions:

- A. Does the project address a current regulatory mandate?
- B. Will the project proactively address a foreseeable (within the next 5 years) regulatory mandate?
- C. Does the project have a lasting impact on promoting regulatory compliance over the long term (more than 10 years)?

Scoring Scale

1	2	3	4	5
The project does not address a regulatory compliance issue.	↔	The project provides a short-term fix for an existing regulatory compliance issue or for one anticipated in the near future.	↔	The project resolves a pressing or long-term regulatory compliance issue.

- 5) External Funding** – Capital improvement projects may be funded through sources other than City funds. Developer funding, grants through various agencies, and donations can all be sources of external funding for a project. The percentage of total cost funded by an outside source will determine the score in this category.

Scoring Scale

1	2	3	4	5
0% – 20% External Funding	21% - 40% External Funding	41% - 60% External Funding	61% - 80% External Funding	81% - 100% External Funding

- 6) Impact on Operational Budget** – Some projects may affect the operating budget for the next few years or for the life of the facility. A new facility will need to be staffed and supplied, therefore having an impact on the operational budget for the life of the facility. Replacing a streetlight with a more energy efficient model may actually decrease operational costs. The score could be based on answers to the following questions:

- Will the project require additional personnel to operate?
- Will the project require additional annual maintenance?
- Will the project require additional equipment not included in the project budget?
- Will the project reduce staff time and City resources currently being devoted, and thus have a positive effect on the operational budget?
- Will the efficiency of the project save money?
- Will the project present a revenue generating opportunity?
- Will the project help grow a strong, diversified economic base to help offset any additional costs?

Scoring Scale

1	2	3	4	5
The project will have a negative effect on the budget. It will require additional money to operate.	↔	The project will not affect the operating budget as it is cost/revenue neutral.	↔	The project will have a positive effect on the budget. It will have significant savings in time, materials and/or maintenance or be revenue generating to more than offset costs.

7) Quality of Life – Quality of life is a characteristic that makes the City a favorable place to live and work. A large park with amenities to satisfy all community members would greatly impact the quality of life. The score could be based on answers to the following example questions:

- A. Does the project enhance the quality of life for a wide range of community members?
- B. Will the project attract new residents, businesses or visitors to the City?
- C. Does the project serve to preserve the integrity of the City's residential neighborhoods?
- D. Does the project help create a beautiful and clean community?
- E. Does the project specifically promote the responsible use of resources?
- F. Does the project encourage widespread participation in a variety of recreational and cultural activities accessible to all community members?

Scoring Scale

1	2	3	4	5
The project does not affect the quality of life for Clayton community members.	↔	The project has a moderate impact on the quality of life for Clayton community members.	↔	The project greatly impacts the quality of life for a wide range of Clayton community members.

8) Timing/Location – The timing and location of the project is an important attribute of the project. If the project is not needed for many years, it would score low in this category. If the project is close in proximity to many other projects and/or if a project is urgent or may need to be completed before another one can be started, it would score high in this category. The score could be based on the answers to the following example questions:

- A. When is the project needed?
- B. Do other projects require this one to be completed first?
- C. Does this project require others to be completed first?
- D. Can this project be done in conjunction with other projects? (example: installation of sidewalks, street lighting and rain gardens all within the same block)
- E. Will it be more economical to build multiple projects together, thus reducing construction costs?
- F. Will it help reduce the overall number of neighborhood disruptions from year to year?
- G. Is this an existing facility at or near the end of its functional life?

Scoring Scale

1	2	3	4	5
The project does not have a critical timing/location component.	↔	The project has either critical timing or location factor.	↔	Both timing and location are critical components of the project.

CAPITAL IMPROVEMENT FUND PROJECT PLAN - FISCAL YEARS 2022 - 2026

<u>SUMMARY</u>	FY21 Estimated	FY22 Proposed	FY23 Planning	FY24 Planning	FY25 Planning	FY26 Planning	Total FY22-26
Beginning Fund Balance	8,654,717	7,065,973	4,884,772	4,140,543	2,707,587	2,969,121	
Revenues							
Ongoing Revenues	3,966,364	4,240,417	4,407,621	4,517,002	4,612,741	4,689,436	21,744,144
Project Related Revenues	565,820	220,000	20,000	440,000	20,000	20,000	1,265,820
Transfers-In and One-time Revenue	184,232	6,214	5,423	3,200	0	0	199,069
Total Revenues	4,716,416	4,466,631	4,433,044	4,960,202	4,632,741	4,709,436	23,209,033
Expenditures							
Transfers & Debt	4,400,941	4,111,016	4,069,156	4,063,557	3,831,207	3,597,522	20,475,877
Projects	1,904,219	2,536,817	1,108,117	2,329,600	540,000	1,101,910	8,418,753
Total Expenditures & Transfers	6,305,160	6,647,832	5,177,273	6,393,157	4,371,207	4,699,432	28,894,629
Surplus (Deficit)	(1,588,744)	(2,181,202)	(744,229)	(1,432,956)	261,534	10,004	
Ending Fund Balance	7,065,973	4,884,772	4,140,543	2,707,587	2,969,121	2,979,125	
Internal Fund Balance Target (25% of Ongoing Revenue)	991,591	1,060,104	1,101,905	1,129,250	1,153,185	1,172,359	

<u>REVENUE</u>	FY21 Estimated	FY22 Proposed	FY23 Planning	FY24 Planning	FY25 Planning	FY26 Planning	Total
<u>Ongoing Revenues</u>							
410.15 Capital Improvement Sales Tax	1,036,318	1,201,656	1,268,414	1,308,470	1,335,173	1,355,201	6,468,913
410.16 Parks & Stormwater Sales Tax	814,244	929,003	1,003,114	1,050,581	1,087,225	1,110,958	5,180,880
410.17 Use Tax	1,031,095	1,051,717	1,072,751	1,094,206	1,116,090	1,138,412	5,473,177
403 Railroad & Other Utilities	3,136	3,000	3,000	3,000	3,000	3,000	15,000
418 Road & Bridge	1,019,843	1,030,041	1,040,342	1,050,745	1,061,253	1,071,865	5,254,246
470.11 Interest	61,728	25,000	20,000	10,000	10,000	10,000	75,000
Total Ongoing Revenues	3,966,364	4,240,417	4,407,621	4,517,002	4,612,741	4,689,436	22,467,217
<u>Project Related Revenues</u>							
425.11 Federal Grants	40,820	20,000	20,000	20,000	20,000	20,000	100,000
426.11 State and Local Grants	420,000	-	-	420,000	-	-	420,000
427.11 Other Grants & Donations	105,000	200,000	-	-	-	-	200,000
Total Project Related Revenues	565,820	220,000	20,000	440,000	20,000	20,000	720,000
<u>Transfers-In from Other Funds & One-time Revenue</u>							
480.10 Miscellaneous	135,652	-	-	-	-	-	-
499.61 Transfer from 2014 Bond Issue	42,123	-	-	-	-	-	-
499.63 Transfer from Ice Rink Project	-	-	-	-	-	-	-
499.10 Energy Loan Pay-back	-	-	-	-	-	-	-
470.16 Interest for Special Assessment - Ellenwood	1,265	1,214	923	200	-	-	2,337
477.16 Ellenwood NID	5,192	5,000	4,500	3,000	-	-	12,500
	184,232	6,214	5,423	3,200	0	0	14,837
Total Revenue	4,716,416	4,466,631	4,433,044	4,960,202	4,632,741	4,709,436	23,202,054

<u>EXPENDITURES</u>	FY21 Estimated	FY22 Proposed	FY23 Planning	FY24 Planning	FY25 Planning	FY26 Planning	Total
<u>Debt, Transfers & CRSWC Contributions</u>							
Pay off FY Debt Service - 2011 Police Bldg/Various	648,888	651,675	652,938	653,163	652,938	652,263	3,262,975
Began FY Contribution to CRSWC - Annual	300,000	300,000	200,000	200,000	200,000	200,000	1,100,000
Contribution to CRSWC - Deficit	400,000	200,000	200,000	100,000	-	-	500,000
FY20 Only Transfer-out for Center/Pkg Lot Overage	415,000	-	-	-	-	-	0
Began FY Transfer to GF for operations	417,851	438,744	460,681	483,715	507,901	533,296	2,424,335
Began FY Transfer to ERF (estimate)	2,144,202	2,020,597	2,055,538	2,126,680	2,155,826	2,211,964	10,570,605
Begin FY2 Transfer to Fund 61 for City Portion	75,000	-	-	-	-	-	0
Pay-back Past Ice Rink Expenditures (\$1,814,543)	-	500,000	500,000	500,000	314,543	-	1,814,543
Total Debt, Transfers & CRSWC Contributions	4,400,941	4,111,016	4,069,156	4,063,557	3,831,207	3,597,522	19,672,458

Recommended Projects		FY21 Estimated	FY22 Proposed	FY23 Planning	FY24 Planning	FY25 Planning	FY26 Planning	Total
Active	10 S Brentwood - Siding Dormers & Cupola (Ext Impr. Phase 1)	5,506	-	-	-	-	-	0
Active	10 S Brentwood - Exterior Impr. Phase 2	500,000	-	-	-	-	-	0
Active	10 S Brentwood Exterior Signage	32,000	-	-	-	-	-	0
Active	Brentwood Blvd Resurfacing	74,360	-	-	-	-	-	0
Active	Microsurfacing of Claverach/Wydown	440,000	-	-	-	-	-	0
Active	Microsurfacing of Forsyth/N. Meramec	8,583	-	-	-	-	-	0
Active	Municipal Garage Renovation Study	44,770	-	-	-	-	-	0
Active	Shaw Park South Playground Replacement	304,000	-	-	-	-	-	0
Active	Shaw Park Ballfield Playground Replacement	160,000	-	-	-	-	-	0
Active	10 S Brentwood - Police Dept Training Rm	-	84,000	-	-	-	-	84,000
Active	Bike & Pedestrian Master Plan	-	78,000	-	-	-	-	78,000
Active	Parks Master Plan	-	102,000	-	-	-	-	102,000
Active	Shaw Park Service Road Repairs	-	200,000	-	-	-	-	200,000
Active	Central Business Dist. Resurfacing Phase 2	140,000	-	50,000	1,089,600	-	-	1,139,600
Active	City Hall - Planning Dept. & Security	-	-	113,000	-	-	-	113,000
Active	Sidewalks & Curbs (CDBG)	-	20,000	20,000	20,000	20,000	20,000	100,000
Active	Sidewalks, Curbs & Accessibility Impr.	-	-	-	100,000	100,000	100,000	300,000
58	Maryland Avenue Park - Demo Building	100,000	-	-	-	-	-	0
54	Microsurfacing of Clayton Gardens, Clayshire, Parkside, Polo & Carondelet	-	-	473,117	-	-	-	473,117
54	Microsurfacing of Old Town, Skinker Heights, Hi-Pointe, DeMun, Northmoor Park	-	461,331	-	-	-	-	461,331
54	Microsurfacing Moorlands, Hillcrest, Wydown Forest	-	-	-	-	-	461,910	461,910
54	Shaw Park Lighting System Upgrades	-	-	-	420,000	420,000	-	840,000
53	Oak Knoll Comfort Station Enhancements	-	-	50,000	-	-	-	50,000
51	Maryland Avenue Park - Development	-	250,000	-	-	-	-	250,000
51	North Shelter Enhancements	-	-	50,000	-	-	-	50,000
51	South Shelter Enhancements	-	-	80,000	-	-	-	80,000
49	Demolition of Ice Rink Building & Relocation of Electric for Park	95,000	950,000	-	-	-	-	950,000
48	Shaw Park Tennis Center Lighting	-	-	-	200,000	-	-	200,000
42	Roof at #1 Oak Knoll Park	-	-	-	500,000	-	-	500,000
37	Oak Knoll Pond Improvements	-	-	200,000	-	-	-	200,000
31	10 S Brentwood - Garage Security	-	-	72,000	-	-	-	72,000
31	City Hall - Council Chamber Security & Exec. Conf. Rm.	-	-	-	-	-	463,000	463,000
27	Fire Admin Asst. Office Reconfiguration Project	-	-	-	-	-	57,000	57,000
23	Pavement Sealing of Moorlands, Hillcrest, Wydown Forest	-	106,029	-	-	-	-	106,029
23	Pavement Sealing of Brentwood Blvd and Maryland Ave	-	70,457	-	-	-	-	70,457
21	10 N Bemiston - Air Handler Unit #4 Improvements	-	215,000	-	-	-	-	215,000
Total Recommended Projects		1,898,713	2,536,817	1,108,117	2,329,600	540,000	1,101,910	7,616,444
Total Planned Expenditures		6,299,654	6,647,832	5,177,273	6,393,157	4,371,207	4,699,432	27,288,902

BOND CONSTRUCTION FUND - FISCAL YEARS 2022 - 2026

Fund 61 <u>2014 GO BOND CONSTRUCTION</u>		FY21 Estimated	FY22 Proposed	FY23 Planning	FY24 Planning	FY25 Planning	FY26 Planning	Future	Total FY22-26
Beginning Fund Balance		401,982	2,723,099	2,235,745	1,963,442	240,413	240,413	240,413	
<u>Revenues</u>									
	Grants	948,710	965,535						965,535
	Interest	37,825							0
	Transfers in From Fund 51	75,000							0
	Transfers In From Fund 32	3,730,661							0
	Total Revenues & Transfers In	4,792,196	965,535	0	0	0	0	0	965,535
<u>Expenditures</u>									
Active	Alley Repairs	129,649	-	-	-	-	-	-	0
Active	Central Business Dist. Resurfacing Phase 1	175,000	1,300,438	-	-	-	-	-	1,300,438
Active	Maryland Ave. Resurfacing	1,634,379	-	-	-	-	-	-	0
Active	Sidewalks, Curbs & Accessibility Impr.	181,536	100,000	100,000	-	-	-	-	200,000
Active	Street Lighting Concept Plans (City wide)	300,000	-	-	-	-	-	-	0
Active	Street Lighting Extension - Linden Ave (Pershing to Kingsbury)	8,392	52,451	-	-	-	-	-	52,451
49	Street Lighting Replacement - Hi-Pointe/DeMun & DeMun Ave	-	-	80,408	804,080	-	-	-	884,488
49	Street Lighting Replacement - Wydown Forest	-	-	91,895	918,949	-	-	-	1,010,843
	Transfers Out to Fund 51	42,123							0
	Total Expenditures & Transfers Out	2,471,079	1,452,889	272,303	1,723,029	0	0	0	3,448,221
Ending Fund Balance		2,723,099	2,235,745	1,963,442	240,413	240,413	240,413	240,413	



Unfunded Projects

Rating	Project	Cost
54	DeMun Turnaround/Bike Path Improvements	\$50,000
51	Alley Repairs	594,900
51	Multi-Purpose Facility (Ice Rink)	14,300,000
51	Central Business District Streetscape	35,469,672
50	Municipal Garage Renovation	6,877,000
49	Streetlight Replacement - Wydown Blvd.	3,986,112
49	Streetlight Replacement - Project	12,475,312
48	Oak Knoll Pavilion & Picnic Pad	200,000
46	Shaw Park Fields 1 & 2	300,000
45	Hanley House Fire Suppression System & Interior Restoration	400,000
43	DeMun Streetscape	523,692
40	Sand Volleyball Improvements	100,000
39	Maryland Streetscape (8100 Block, North Side)	763,430
39	Oak Knoll Lighting Upgrades	715,000
38	Park Land Acquisition	2,500,000
37	Promenade & Garden Walk in Shaw Park	1,500,000
35	Shaw Park Sports Complex Renovations	200,000
31	Shaw Park South Entrance	500,000
30	Picnic Hill in Shaw Park	200,000
29	Climbing Wall at SPAC	150,000
29	Hanley Park Improvements	300,000
Total Unfunded Projects		\$82,105,119



Projects Needing Bond Funding

Project	Multi-Purpose Facility Ice Rink	Municipal Garage Renovation	Street Lighting
Project Cost Remaining	\$14,300,000	\$6,877,000	\$16,461,424
Grant Revenue	840,000		
Donation	2,100,000		
Use of General Fund Reserves	2,974,543		
Net Cost of Project	8,385,457 *		
Past Expenditures	1,814,543		
Bond Funds Needed	\$10,200,000	\$6,877,000	\$16,461,424
 20-Year Debt - Annual Payment	 \$633,000	 \$430,000	 \$1,025,000

* Does not include payback of \$1.8m from past expenditures